



# PMI-PBA<sup>Q&As</sup>

PMI Professional in Business Analysis

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### QUESTION 1

A project team has been assembled to reduce production costs. The business analyst is working with the project team to review and approve requirements. A stakeholder from the assembly line area has an issue with one of the requirements since it is dependent on using existing equipment that is set to be retired within the next six months.

Which of these techniques would the business analyst use to manage issues identified by stakeholders with requirements to ensure that those issues are resolved?

- A. Interviews
- B. Problem tracking
- C. Process modeling
- D. Estimation

Correct Answer: B

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### QUESTION 2

Which of the following best describes the function of the requirements baseline?

- A. Tracks the progress of requirements documentation.
- B. Defines how the project will be scheduled.
- C. Provides the basis for the development scope.
- D. Controls the product development and evolution.

Correct Answer: A

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### QUESTION 3

A business analyst has been asked to investigate a problem. This investigation will provide input towards developing a business case. The business analyst wants to first understand the company's current business processes.

Which technique should the business analyst use?

- A. MoSCoW
- B. RACI matrix
- C. Observation
- D. User stories

Correct Answer: C

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#### QUESTION 4

What should the business analyst do during the first steps of a project?

- A. Align the sponsor expectations along the project goals.
- B. Identify stakeholders and their interests.
- C. Identify the classes of users and their requirements.
- D. Evaluate the sources for requirements and prioritize them.

Correct Answer: B

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#### QUESTION 5

A business analyst has incorporated all the relevant feedback from stakeholders in the business analysis plan.

Which next step should the business analyst take?

- A. Start documenting requirements
- B. Start implementing the project.
- C. Store the document for safe keeping.
- D. Obtain approval on the plan.

Correct Answer: D

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