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QUESTION 1

A project being constructed in a remote rural area is nearing the end of construction. The project manager would like to share the good news with stakeholders. How should the project manager communicate with the local community?

A. Social media

B. Email

C. Meetings

D. Newspapers

Correct Answer: C

QUESTION 2

A project is halfway through its execution phase. The quality specifications for the project deliverables are formally accepted. However, a key stakeholder is dissatisfied, stating that the deliverables do not meet the quality specifications. What should the project manager do in this situation?

A. Inform the project sponsor of the stakeholder\\'s dissatisfaction.

B. Review the requirements traceability matrix and conduct inspections.

C. Document the issue in the issue log and send a report to management.

D. Notify the stakeholder that arbitration procedures will be followed.

Correct Answer: B

QUESTION 3

At a recent steering committee meeting, the project sponsor asked the project team to add a major feature to the final product. After consulting with the project team, it is determined that the change will cause significant impacts to the original project delivery date and budget.

What should the project manager do to assess the priorities and meet the new objective?

A. Submit a change order request with the new project objective to the project management office (PMO).

B. Initiate a crashing routine to gain extra time for the added feature.

C. Communicate the results and negotiate the needed resources and time with the stakeholder.

D. Ask the project team to work overtime in order to accommodate the new changes.

Correct Answer: C

QUESTION 4

Due to unforeseen circumstances, a contractor was unable to mobilize the project team, which was necessary to conduct face-to-face meetings and discussions. Virtual meetings were subsequently put in place, but the local project team and end users now face a communication gap that is causing the team\\'s low performance.

What should the project manager do?

A. Ask the contractor to solve this problem because this is a contractual obligation.

B. Terminate the contract and initiate a new one with a local contractor.

C. Implement key performance indicators (KPIs) and convince the contractor to engage the team.

D. Reassess continually to remove blockers for the team.

Correct Answer: D

QUESTION 5

A project manager is working on a global project. One team member is from a different country and is unable to attend project meetings on a regular basis. Because of this, other team members have started questioning the need for the project meeting. This issue is affecting the time line deliverable and quality parameters.

What should the project manager do to manage the project deliverables?

A. Define the rules for the project meeting.

B. Make it mandatory for all members to attend all project meetings.

C. Make it mandatory for all members to discuss their work at project meetings.

D. Define the agenda for the project meeting.

Correct Answer: D

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