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Project Management Professional - 2023 New Version

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### QUESTION 1

A project manager sent the first communication about the project management plan to the team. The next day, two field engineers were asking about their roles and the project schedule. What should the project manager have done\*?

- A. Confirmed that the communication was understood and solicited feedback from the team
- B. Sent the roles and responsibilities matrix along with the project management plan
- C. Discussed the roles with the managers to help explain them to their team members
- D. Briefed each team member on their roles before sending the project management plan

Correct Answer: A

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### QUESTION 2

A new project has been kicked off following a planning session. The project is under direct oversight of an executive in the organization. After a review meeting, the project manager overhears an executive request a dashboard from one of the team members to show the overall project status.

What should the project manager do?

- A. Update the stakeholder engagement assessment matrix
- B. Update the communications management plan to include informal requests
- C. Ask the team member to develop a dashboard to fulfill the request.
- D. Tell the team member to route the request through the project manager

Correct Answer: B

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### QUESTION 3

A new systems project requires feedback from the accounting manager at the beginning of solution discussions and before meeting with other functional managers. The project manager knows the accounting manager will not be available until a few days before the deadline for the solution document.

What should the project manager do to avoid a delay in the project?

- A. Ask the accounting manager to delegate a team member who can support the project.
- B. Wait for the accounting manager to be available while identifying subsequent tasks that can be compressed,
- C. Request that the sponsor direct the accounting manager's supervisor to provide a replacement resource,



D. Begin discussions with other functional managers and meet with the accounting manager later.

Correct Answer: A

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#### QUESTION 4

During the execution of a project the project manager notices that only one team member has one of the technical skills needed to build the product. The project manager is afraid this might have a future impact on the quality and schedule because most of the upcoming activities will require at least three people with this specific skill.

What two actions should the project manager take to prevent the team from being unqualified? (Choose two)

- A. Exclude the activities from the roadmap
- B. Encourage working in pairs and knowledge sharing
- C. Teach the entire team the new skill.
- D. Facilitate a training event with an external trainer
- E. Increase the time estimates on the activities that require such abilities

Correct Answer: BD

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#### QUESTION 5

A construction project to build a fish hatchery is in execution. The operations group notified the project manager about a concern that might turn into a potential issue; however, the concern could not be addressed. In which project document should the project manager record the concern?

- A. Request for information
- B. Scope statement
- C. Issue log
- D. Risk register

Correct Answer: D