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QUESTION 1

A project stakeholder has expressed concern that the established success criteria for the project are not being met. What should the project manager do next?

A. Review the established project benefits tracking metrics.

B. Update the project business case document.

C. Document the agreed-upon ownership of benefits realization.

D. Create a project benefits management plan.

Correct Answer: A

QUESTION 2

A project manager at a plant with continuous operations needs to deliver a project urgently to meet a market opportunity. What should the project manager do to meet the time-to-market need?

A. Add resources to activities

B. Conduct serial activities on tasks

C. Increase the number of standup meetings

D. Perform tasks in parallel

Correct Answer: D

QUESTION 3

A project is approaching successful completion, and all stakeholders are really proud of the achieved results. The project management office (PMO) recommends the project manager to lead the next similar project. What should the project manager do next?

A. Engage key stakeholders to complete and deliver lessons learned.

B. Select the same stakeholders for the next project to avoid doing knowledge transfer.

C. Present the project achievements and delegate knowledge transfer to the steering committee.

D. Request the PMO to manage the lessons learned repository.

Correct Answer: A

QUESTION 4

A project manager held a meeting and framed the project schedule. A critical stakeholder, who was not consulted at the time of the schedule discussion, complained that the published dates are not agreeable due to a prescheduled task for another assignment.

What should the project manager do first?

A. Organize a new schedule framing meeting with the critical stakeholder to obtain input.

B. Discuss with the project sponsor and create a new project schedule.

C. Analyze the root cause of the issue and update the communications management plan.

D. Reach out to the project sponsor and request additional resources.

Correct Answer: A

QUESTION 5

A few virtual team members are located in a region that generally has good internet connectivity. However, they frequently experience connectivity issues joining team calls during the day. What should the project manager do?

A. Procure tools that consume less bandwidth for internet calls.

B. Record the meeting to share with the team members who were unable to join.

C. Ask the team members to use chat tools as an alternative to calls.

D. Determine what the problem is and develop an action plan.

Correct Answer: B

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