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QUESTION 1

After a project status meeting, the project manager realizes that the project is under budget, quality checks are positive, and the schedule variance is negative. How should the project manager qualify the project status?

- A. On schedule
- B. Ahead of schedule
- C. Stopped
- D. Behind schedule

Correct Answer: D

QUESTION 2

A protect team member is having difficulty delivering assigned tasks for a project that is at risk of being delayed The mam issue is that the team member does not understand a new system that was recently implemented. What should the project manager do?

- A. Ask the team member to learn the new system as on-the-job training
- B. Issue a change request to extend the project schedule
- C. Escalate the team members performance to the project sponsor
- D. Assign an experienced resource to support the team member

Correct Answer: D

QUESTION 3

A project manager has been assigned to a hybrid project that must receive approval from a government regulator. During the daily standups, one member reported an impediment that requires collaboration from an expert who is assigned to another project.

What should the project manager do first in this situation?

- A. Review the project\\'s key performance indicators (KPIs) to determine the impact of this assignment.
- B. Check the expert\\'s availability within the organization on an as-needed basis.
- C. Develop the team member\\'s capacities through mentoring and training.
- D. Ask the project sponsor to assign a new resource with the necessary expertise to the team.



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Correct Answer: B

QUESTION 4

A project manager is assigned to a digital transformation project for a bank. The company culture is conservative and resistant to transformation or innovation. What should the project manager do first to support the transformation\\\\\

- A. Provide a digital transformation guide and explain that the change is unavoidable
- B. Ask the bank executives to officially announce that the project manager is leading the project
- C. Provide proper training sessions to the stakeholders so they understand the purpose of the change
- D. Hire an expert in digital transformation and assign that person as the champion for the change

Correct Answer: C

QUESTION 5

A company has rolled out the latest retail management system, and the project has been handed over to operations. The operations team finds that many of the day-to-day requirements are not covered in the system, and support for the project has limited hours, The project team has dissolved and the contract resources are no longer working on the project. As a result, the operations team has been facing numerous customer issues.

What should the project lead have done initially to avoid this situation?

- A. Reviewed the project management plan
- B. Created a detailed operations manual
- C. Increased support hours for the hours of operation
- D. Involved operations stakeholders during planning

Correct Answer: A

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