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QUESTION 1

A project manager is in a cross-functional agile team. The project manager has been assigned a software project with multiple features that will take the team about a year to complete. The CEO is insisting that the solution needs to meet business goals for the year end, which is due in 6 months.

What should the project manager do to align stakeholders' needs and expectations?

- A. Work with the stakeholders to create a prioritized backlog and release a roadmap.
- B. Modify the requirements to those that can be completed in 6 months.
- C. Implement fast-tracking and crashing activities to complete the project in 6 months.
- D. Include all stakeholders in daily scrum meetings to keep them informed.

Correct Answer: A

QUESTION 2

One of the key stakeholders on the project team reaches out with an additional requirement that may impact the overall schedule. A discussion with another stakeholder suggests that this might just be a small task. What should the project manager do?

- A. Coordinate design document preparation.
- B. Perform a qualitative risk analysis.
- C. Request further clarification of the requirement.
- D. Manage the engagement of this stakeholder.

Correct Answer: C

QUESTION 3

A project manager is assigned to a project. There was a lot of conflict regarding the status of the project and compliance with international regulations. During a regular meeting, the sponsor wanted to know how frequently the risks are being reviewed.

Which document project manager should check first?

- A. Risk management plan
- B. Risk register
- C. Issue log
- D. Risk report



Correct Answer: A

QUESTION 4

Five project team members are working on a software development project. As the time line for the project is very tight, the members are working overtime to keep the project on schedule. Recently, two members submitted resignations. What should the project manager do?

- A. Acquire experienced additional resources from third-party suppliers.
- B. Assist the team to reallocate the task to the three team members.
- C. Acquire replacements by starting the hiring process immediately.
- D. Escalate to the project sponsor and seek approval for a schedule delay.

Correct Answer: A

QUESTION 5

A project manager works with a global virtual team. The team is facing difficulty in communicating with each other and often misses important messages. This difficulty leads to missed deadlines. What should the project manager do to enhance project team effectiveness?

- A. Implement team colocation to improve communication.
- B. Identify the root cause of communication issues
- C. Initiate daily communication of project progress
- D. Schedule a communications control board meeting

Correct Answer: B

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