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QUESTION 1

HOTSPOT Using the Product Summary and Product Breakdown Structure provided as additional Information for this question In the Scenario Booklet, answer the following question. Column 1 is a list of some of the entries in the product breakdown structure. Determine whether each entry in Column 1 has been correctly shown in the product breakdown structure. Select from Column 2 the appropriate statement that

correctly describes that entry. Each selection from Column 2 can be used once, more than once or not at all.

Hot Area:



| Column 1 | Column 2 |
|---------------------------|---|
| Production cost forecast | <input type="text"/> External product incorrectly shown Internal product incorrectly shown as an external product NOT a product Correctly shown entry |
| Tariff of mailing costs | <input type="text"/> External product incorrectly shown Internal product incorrectly shown as an external product NOT a product Correctly shown entry |
| Photo design ideas | <input type="text"/> External product incorrectly shown Internal product incorrectly shown as an external product NOT a product Correctly shown entry |
| Accounts information | <input type="text"/> External product incorrectly shown Internal product incorrectly shown as an external product NOT a product Correctly shown entry |
| Monthly calendar displays | <input type="text"/> External product incorrectly shown Internal product incorrectly shown as an external product NOT a product Correctly shown entry |
| Label design | <input type="text"/> External product incorrectly shown Internal product incorrectly shown as an external product NOT a product Correctly shown entry |
| Select photos | <input type="text"/> External product incorrectly shown Internal product incorrectly shown as an external product NOT a product Correctly shown entry |

Correct Answer:



| Column 1 | Column 2 |
|---------------------------|--|
| Production cost forecast | <div style="border: 1px solid black; padding: 5px;"> <div style="border-bottom: 1px solid black; margin-bottom: 5px;"></div> <div style="background-color: #e0ffe0; padding: 2px;">External product incorrectly shown</div> <div style="background-color: #e0ffe0; padding: 2px;">Internal product incorrectly shown as an external product</div> <div style="padding: 2px;">NOT a product</div> <div style="padding: 2px;">Correctly shown entry</div> </div> |
| Tariff of mailing costs | <div style="border: 1px solid black; padding: 5px;"> <div style="border-bottom: 1px solid black; margin-bottom: 5px;"></div> <div style="background-color: #e0ffe0; padding: 2px;">External product incorrectly shown</div> <div style="padding: 2px;">Internal product incorrectly shown as an external product</div> <div style="padding: 2px;">NOT a product</div> <div style="padding: 2px;">Correctly shown entry</div> </div> |
| Photo design ideas | <div style="border: 1px solid black; padding: 5px;"> <div style="border-bottom: 1px solid black; margin-bottom: 5px;"></div> <div style="background-color: #e0ffe0; padding: 2px;">External product incorrectly shown</div> <div style="padding: 2px;">Internal product incorrectly shown as an external product</div> <div style="padding: 2px;">NOT a product</div> <div style="padding: 2px;">Correctly shown entry</div> </div> |
| Accounts information | <div style="border: 1px solid black; padding: 5px;"> <div style="border-bottom: 1px solid black; margin-bottom: 5px;"></div> <div style="background-color: #e0ffe0; padding: 2px;">External product incorrectly shown</div> <div style="padding: 2px;">Internal product incorrectly shown as an external product</div> <div style="padding: 2px;">NOT a product</div> <div style="padding: 2px;">Correctly shown entry</div> </div> |
| Monthly calendar displays | <div style="border: 1px solid black; padding: 5px;"> <div style="border-bottom: 1px solid black; margin-bottom: 5px;"></div> <div style="padding: 2px;">External product incorrectly shown</div> <div style="padding: 2px;">Internal product incorrectly shown as an external product</div> <div style="padding: 2px;">NOT a product</div> <div style="background-color: #e0ffe0; padding: 2px;">Correctly shown entry</div> </div> |
| Label design | <div style="border: 1px solid black; padding: 5px;"> <div style="border-bottom: 1px solid black; margin-bottom: 5px;"></div> <div style="padding: 2px;">External product incorrectly shown</div> <div style="padding: 2px;">Internal product incorrectly shown as an external product</div> <div style="padding: 2px;">NOT a product</div> <div style="background-color: #e0ffe0; padding: 2px;">Correctly shown entry</div> </div> |
| Select photos | <div style="border: 1px solid black; padding: 5px;"> <div style="border-bottom: 1px solid black; margin-bottom: 5px;"></div> <div style="padding: 2px;">External product incorrectly shown</div> <div style="padding: 2px;">Internal product incorrectly shown as an external product</div> <div style="background-color: #e0ffe0; padding: 2px;">NOT a product</div> <div style="padding: 2px;">Correctly shown entry</div> </div> |

QUESTION 2



This question provides a number of changes which may or may not be required to the Extract from the Communication Management Strategy provided in the additional information. Which statement applies to the Stakeholder analysis: Interested parties section?

- A. Add '\\Internal Creative Team\\'.
- B. Delete entry 11 because the photographer is internal to the project management team.
- C. Delete entry 12 because the printing of the calendars is outside of the scope

Correct Answer: A

QUESTION 3

The project is now in stage 2. The Project Manager has heard about the possibility of a competitor also producing a calendar to be delivered earlier than the target date for this project. There is a threat that the early release of a competitor's calendar may weaken the impact of the MNO Manufacturing Company calendar, thereby reducing the anticipated benefits of the Calendar project.

Which 2 statements should be recorded under the Roles and responsibilities heading?

- A. Each risk will be assigned a risk owner.
- B. Risks exceeding the agreed project risk tolerance will be reported to the Project Board.
- C. Risk tolerances are allocated to each stage by the Project Manager.
- D. Project Assurance will ensure that project risks are identified, assessed and controlled according to the agreed risk management procedure.
- E. An external consultant is to facilitate a risk identification workshop.

Correct Answer: BD

QUESTION 4

DRAG DROP

RISK

The following risk has been recorded:

“There may not be enough participants for the pilot courses to justify the continuation of the project.”

The recommended risk response is to improve the marketing campaign, and a risk budget exists to fund the response.

Here are three risk actions related to this response?

Which role (A-F) should be responsible for each action?

Choose only one role for each action. Each role can be used once, more than once, or not at all.

Select and Place:



- Approve the use of the risk budget to improve the marketing campaign.
- Confirm that this and other risks have been handled in accordance with the risk management approach.
- Document that the Sales Director will monitor and report on this risk.

- Executive
- Senior user
- Senior supplier
- Project manager
- Project assurance
- Project support

Correct Answer:

- Approve the use of the risk budget to improve the marketing campaign.
- Senior user
- Senior supplier
- Confirm that this and other risks have been handled in accordance with the risk management approach.
- Document that the Sales Director will monitor and report on this risk.
- Project support

QUESTION 5

Which principle is central to the quality theme and provides explicit understanding of what the project will create?

- A. Manage by stages
- B. Focus on products
- C. Manage by exception
- D. Learn from experience

Correct Answer: B



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