



PRINCE2-PRACTITIONER^{Q&As}

PRINCE2 Practitioner

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QUESTION 1

HOTSPOT The project is now in stage 2. The Project Manager has heard about the possibility of a competitor also producing a calendar to be delivered earlier than the target date for this project. There is a threat that the early release of a competitor's calendar may weaken the impact of the MNO Manufacturing Company calendar, thereby reducing the anticipated benefits of the Calendar project. Column 1 contains a number of risk responses identified by the Project Manager following an assessment of this risk. Column 2 contains a list of threat response types. For each risk response in Column 1, select from Column 2 the type of response it represents. Each option from Column 2 can be used once, more than once or not at all. Column 1 contains a number of possible risk responses to the above risk. For each risk response, select from Column 2 the appropriate risk threat response type that it represents. Each selection from Column 2 can be used once, more than once or not at all.

Hot Area:



Column 1

Contract an outsourcing specialist to take an assurance role in the project, and provide advice to the Project Board and Project Manager.

Include a clause in the contract with the selected service provider stating that, if the expected savings are not achieved, the selected service provider will reduce their fees accordingly.

Hire experienced outsourcing contractors to assist in-house staff throughout the project.

Rely on the selected service provider to act in a reliable and conscientious manner to provide the support and advice that will protect MFH's interests.

Request assistance from central government if difficulties arise in understanding what is happening.

Identify MFH employees with knowledge or experience in outsourcing and include them in the project team.

Column 2

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Avoid
Reduce
Fallback
Transfer
Accept
Share

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Correct Answer:



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- Share

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- Reduce
- Fallback
- Transfer
- Accept
- Share

- Avoid
- Reduce
- Fallback
- Transfer
- Accept
- Share

QUESTION 2

During stage 3, project costs are increasing but there will still be a positive return on investment, as documented in the business case. However, corporate management has recently revised its targets for return on investment and has decided

to stop the project as it will not meet the new targets.



Is this an appropriate application of the 'continued business justification' principle?

- A. Yes, because changes in corporate strategy may impact a project's justification.
- B. Yes, because a change in a project's justification should trigger premature closure.
- C. No, because the project business case still justifies a project.
- D. No, because changes in corporate strategy should not impact a project once authorized.

Correct Answer: C

QUESTION 3

The delivery of the pilot courses has been split into two separate products: 'planned pilot courses' and 'delivered pilot courses'. 'Planned pilot courses' will be produced during stage 3, and the 'delivered pilot courses' will take place during

stage 4. This will allow the project board to approve the plan for the pilot courses before the resources are committed to delivering the pilot courses.

Why is this an appropriate application of the plans theme to control the project?

- A. Because a PRINCE2 project should focus on the quality of the products being delivered.
- B. Because the pilot courses have been broken down into two separate products.
- C. Because the project board should ensure that lessons from one stage are applied to the next stage.
- D. Because the delivery steps to create the pilot courses have been aligned to the management stages.

Correct Answer: D

QUESTION 4

The Training Delivery Manager was identified as the senior user. However, before the project begins, this manager goes on long-term sick leave. The executive says that they do not need to replace the role of senior user on the project board. Is this an appropriate application of the 'defined roles and responsibilities' principle, and why?

- A. Yes, because the executive can ensure that the investment provides value for money.
- B. Yes, because having two out of three of the stakeholder interests represented on the project board is enough.
- C. No, because trainers need to be represented on the project board to ensure the outcomes meet the trainers' needs.
- D. No, because the resources and expertise required by the project may be internal or external.

Correct Answer: B

Reference http://prince2.wiki/Define_roles_and_responsibilities



QUESTION 5

The work package to produce the 'updated corporate quality procedures' was created during stage 3. Before accepting the work package, the team manager produces the team plan and finds that the expected delivery date is unrealistic. As a result, the project manager agrees an extra two weeks to complete the work package, within the current stage tolerance. The work package is then accepted by the team manager.

Is this an appropriate application of the 'manage product delivery' process, and why?

- A. Yes, because the team manager should set the time required to complete a work package.
- B. Yes, because the team manager should agree the limits within which the work is to be completed.
- C. No, because the work package, defined by the project manager, should not be changed.
- D. No, because the use of the stage time tolerance should be authorized by the project board.

Correct Answer: B

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