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QUESTION 1

While preparing the Configuration Management Strategy, the Project Manager considered the options for change control. He decided to recommend a change budget of ?50k, but was undecided on the Change Authority to recommend.

Which option is an appropriate Change Authority for the Outsourcing project?

- A. The selected service provider to approve and implement all changes.
- B. Senior User(s) and Project Assurance representatives, within the limits of the recommended change budget.
- C. The Director of Facilities and the Director of Information Technology to approve all changes.

Correct Answer: B

QUESTION 2

During stage 4, a work package was authorized for the 'delivered pilot courses' to be completed by the end of week 2. The 'finalized materials' work package will start in week 3. Both work packages have zero tolerances, and finalizing the

materials is dependent on feedback from the pilot courses.

During week 1, there were some problems with the pilot courses, so at the start of week 2 the team manager rescheduled the courses to week 3, and reported this in the weekly checkpoint report as the end of week 2.

Should the team manager have reported this delay previously as an issue, and why?

- A. Yes, because the work package to deliver the pilot courses was forecast to exceed its time tolerance.
- B. Yes, because a team manager should not change the scheduled order of a work package.
- C. No, because the checkpoint report for week 1 should include information on any issues that occurred.
- D. No, because the feedback from the rescheduled courses can be used in week 4 to finalize the materials.

Correct Answer: C

QUESTION 3

DRAG DROP

BUSINESS CASE

The project product is the 'capability to provide health and safety training'. The benefits management approach needs to include activities post-project to ensure that the benefits are measured. The executive wants to focus on selling the new

health and safety training course to other training companies.



Here are three items of information that will be included in the benefits management approach.

Under which heading (A-F) should they be recorded?

Choose only ONE heading for each item of information. Each heading can be used once, more than once, or not at all.

Select and Place:



The scope of the benefits management approach covering what benefits are to be managed and measured

Who is accountable for the expected benefits

What management actions are required in order to ensure that the project outcomes are achieved

How to measure achievement of expected benefits, and when they can be measured

What resources are needed

Baseline measures from which the improvement will be calculated

ABC Company does not currently sell any courses to other training companies as part of its operational business

Sales agents will need to be trained on the benefits of the health and safety training course and how it can help other training companies expand their business

Sales to other training companies will be calculated monthly from launch by identifying the number of contracts signed, and the number of health and safety training courses that have been sold



Correct Answer:



The scope of the benefits management approach covering what benefits are to be managed and measured

Who is accountable for the expected benefits

How to measure achievement of expected benefits, and when they can be measured

Baseline measures from which the improvement will be calculated

What resources are needed

What management actions are required in order to ensure that the project outcomes are achieved



QUESTION 4

The project is now in stage 2. The 'training venue specifications' will not be delivered to schedule and the stage is forecast to exceed its time tolerance. As a result, the project manager has agreed with the team manager that the 'training venue specifications' will be delivered in stage 3 instead of stage 2.

Is this an appropriate action, and why?

- A. Yes, because the project manager should recommend corrective actions required.
- B. Yes, because moving the work enables stage 2 to be delivered within tolerance.
- C. No, because the team manager should inform the project manager by raising an issue.
- D. No, because the stage deviation should be referred to the project board for a decision.

Correct Answer: D

Reference <https://www.prince2primer.com/project-board-and-project-manager-prince2-controls/>

QUESTION 5

Starting Up a project is triggered by which of the following?

- A. Legislation
- B. Corporate Strategy
- C. Risks
- D. Mandate

Correct Answer: D

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