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### QUESTION 1

Which statement is TRUE with regard to technical stages?

- A. Technical stages can only occur sequential
- B. Technical stages define where management decisions are appropriate
- C. Technical stages often overlap
- D. Technical stages define the commitment of resources and authority to spend

Correct Answer: C

### QUESTION 2

DRAG DROP

QUALITY

Here are three actions related to managing quality on the Health and Safety Training Project.

Which role (A-F) should be responsible for each action?

Choose only one role for each action. Each role can be used once, more than once, or not at all.

Select and Place:

Update the quality register with the results of the quality checks for the 'amended course booking procedures'

Recommend how the trainers should be represented when checking the 'marketing materials'

Check that the plan for the production of the 'e-learning course' is in accordance with supplier standards

Executive

Team manager

Senior supplier

Supplier assurance

User assurance

Project support

Correct Answer:



Executive

Update the quality register with the results of the quality checks for the 'amended course booking procedures'

Senior supplier

Check that the plan for the production of the 'e-learning course' is in accordance with supplier standards

Recommend how the trainers should be represented when checking the 'marketing materials'

Project support

### QUESTION 3

The project board has asked for highlight reports every six weeks during stage 3. As a result, the project manager has asked each team manager for checkpoint reports every six weeks, in order to collate these into the highlight report. The team manager for the 'marketed courses' is new to team management.

Is this an appropriate action as part of the 'controlling a stage' process, and why?

- A. Yes, because the project board will need to be updated with the progress of every team.
- B. Yes, because checkpoint reports are a time-driven control providing progress information.
- C. No, because the frequency of reporting should reflect the level of control required for the work package.
- D. No, because the project board should decide on the frequency and content of progress reporting.

Correct Answer: B

### QUESTION 4

The change control approach defines how products should be controlled and protected during the project. The accreditation of the 'classroom-based training materials' was planned to take place during stage 2. At the end of the stage, the configuration item record shows that the 'classroom-based training materials' have been accredited. However, the project manager decides to request an audit of the product as well.

Is this appropriate, and why?

- A. Yes, because the project should verify that the recorded status reflects the actual status of the products.
- B. Yes, because the change control approach should specify how the configuration item records are approved.
- C. No, because the project manager should ensure that the change control approach is tailored to the project.
- D. No, because the issue management and change control procedures can be treated as separate, but related, procedures.



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Correct Answer: B

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### QUESTION 5

Using the Project Scenario and the Extract from Stage Plan for stage 3 provided as additional information for this question in the Scenario Booklet, answer the following 5 questions.

The Stage Plan for stage 3 has been produced.

The Engineering Manager insists that there are to be no interruptions to operations whilst photographs are being taken of the engineering staff performing their everyday duties and operating machinery. Two weeks ago the professional

photographer produced the photo session schedule based on the operational staff schedule. The operational staff schedule is produced weekly and maintained by the Engineering Manager.

None of the £00 change budget has been used to date and this is available for the stage.

Which 2 statements apply to the Plan prerequisites section?

- A. Delete entry 2 because these are project benefits not prerequisites of the stage.
- B. Delete entry 3 because the production cost forecast is a deliverable of stage 2, not a prerequisite for stage 3.
- C. Delete entry 4 because the customer list is a deliverable of stage 2, not a prerequisite for stage 3.
- D. Add 'Engineering team must be made available for photos'.
- E. Add 'Compliance with the Data Protection Act'.

Correct Answer: AC

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