



# PRINCE2-PRACTITIONER<sup>Q&As</sup>

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### QUESTION 1

ABC Company produces a corporate business plan which includes the targets for the next 12 months. For the Health and Safety Training Project, a feasibility study was carried out and, as a result, the expected sales were included in this plan. During the 'starting up a project' process, the executive advised the project manager that the corporate business plan provides sufficient justification to initiate the project.

Is this a correct application of the 'continued business justification' principle, and why?

- A. Yes, because the executive is responsible for the project's continued business justification.
- B. Yes, because the business justification needs to be recorded and approved in some form.
- C. No, because the feasibility study provides sufficient business justification for the project.
- D. No, because business justification is not required until the 'initiating a project' process.

Correct Answer: A

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### QUESTION 2

This question provides a number of changes which may or may not be required to the Extract from the Communication Management Strategy provided in the additional information. Which statement applies to the Stakeholder analysis: Interested parties section?

- A. Add 'Internal Creative Team'.
- B. Delete entry 11 because the photographer is internal to the project management team.
- C. Delete entry 12 because the printing of the calendars is outside of the scope

Correct Answer: A

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### QUESTION 3

#### HOTSPOT

The Calendar project was delivered as originally planned, and is now preparing for planned closure.

Lines 1 to 6 in the table below consist of an assertion statement and a reason statement. For each line identify the appropriate option, from options A to E, that applies. Each option can be used once, more than once or not at all.

Hot Area:



	Assertion		Reason	
A	Whether the calendar achieves its objective of countering the decline in orders will be confirmed in the Closing a Project process.	True-False	The Benefits Review Plan is created in the Closing a Project process.	True-False
B	A formal quality review meeting, chaired by the Project Manager, should be held for the Project Board to compare the final deliverable against the Project Product Description.	True-False	The Project Product Description is used by the Closing a Project process to verify that the project has delivered what was expected of it.	True-False
C	The End Project Report must be completed before 30 November.	True-False	An End Project Report should be produced before a project closes.	True-False
D	The Stage Plan for stage 3 should contain details of the products to be created or updated during the Closing a Project process.	True-False	Closure activities should be planned as part of the Stage Plan for the final management stage.	True-False
E	As part of the handover of the final product a contract should be agreed with Marketing for ongoing support of this product.	True-False	A service agreement or maintenance contract should always be included as a product of the final stage.	True-False
F	At the end of stage 3, the Managing a Stage Boundary process should be used to update the Project Plan with actual from the final stage.	True-False	An objective of the Managing a Stage Boundary process is to review, and if necessary, update the Project Initiation Documentation.	True-False

Correct Answer:





	Assertion		Reason	
A	Whether the calendar achieves its objective of countering the decline in orders will be confirmed in the Closing a Project process.	True-False	The Benefits Review Plan is created in the Closing a Project process.	True-False
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#### QUESTION 4

Which 2 statements should be recorded under the Expected dis-benefits heading?

- A. A high quality, glossy product will involve additional costs.
- B. Individuals in the engineering team who are not selected to appear in the calendar photographs will become demotivated.
- C. The calendar may not result in the expected 10% increase in orders.
- D. Because the Calendar project is a priority for the MNO Manufacturing Company, the delivery of other projects within the Marketing department will be delayed.
- E. The calendar may not result in the 10 further orders from the list of prospective customers in 12 months.



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Correct Answer: BD

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#### QUESTION 5

During stage 3, the project scope was extended to include a practice test for learners to take during the training course. The cost of this test will be included in the cost of the course. The change to project scope was approved and the cost of \$5,000 was paid for from the change budget. The project manager documented an increase of \$5,000 in the project budget in the business case.

Is this an appropriate action, and why?

- A. Yes, because the justification for the project should be recalculated based on the revised project budget.
- B. Yes, because the project manager determines which costs need to be updated at the end of each stage
- C. No, because the use of the change budget means that the project budget does not need to be increased.
- D. No, because changes to operational costs post-project should have been included in the business case.

Correct Answer: B

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