



Professional Scrum Master level II (PSM II)

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QUESTION 1

A time-box is:

A. An event that starts at a specific time.

- B. An event with a minimum set time.
- C. An event that cannot take more than a maximum amount of time.

D. An event that must happen by a specific time.

Correct Answer: C

All events are time-boxed events, such that every event has a maximum duration. Once a Sprint begins, its duration is fixed and cannot be shortened or lengthened. The remaining events may end whenever the purpose of the event is achieved, ensuring an appropriate amount of time is spent without allowing waste in the process.

QUESTION 2

Towards the end of Sprint Planning, the Product Owner and the Developers have not been able to reach a clear, mutual understanding about the highest order Product Backlog items. Because of this, the Developers could not figure out how many Product Backlog items they could forecast for the upcoming Sprint. The Product Owner did make it clear what business objective he is hoping to achieve with this Sprint. Which of the following two actions would you support? (Choose two.)

A. If all agree, they can continue the Sprint Planning meeting as a team past its timebox, until an adequate number of Product Backlog items are well enough understood for the Developers to make a complete forecast. Then start the Sprint.

B. They discuss in the upcoming Sprint Retrospective why this happened and what changes will make it less likely to recur.

C. The team splits up and everybody takes as much time as they need to study the Product Backlog items first. The Product Owner should be available to answer individual questions. The group reconvenes when all team members are better prepared and restart the Sprint Planning meeting before the Sprint can start.

D. The Developers forecast the most likely Product Backlog items to meet the business objective and create a Sprint Backlog based on a likely initial design and plan. Once the timebox for the Sprint Planning event is over, they start the Sprint and continue to analyze, decompose, and create additional functionality during the Sprint.

Correct Answer: BD

QUESTION 3

What would be typical Scrum Master activities during the Sprint?

A. Monitor the progress of the Development Team and assigning tasks.



B. Remove impediments and facilitating inspection and adaptation opportunities as requested or needed.

C. Avoiding conflicts and escalating to the line managers if conflicts occur.

Correct Answer: B

QUESTION 4

Scrum requires a Definition of Done. Which phrases describe the purpose of the Definition of Done? (Choose three.)

A. It serves to track the percent completeness of a Product Backlog item during the Sprint.

B. During the Sprint it helps the Developers identify the work remaining for an Increment to be ready for release by the end of a Sprint.

C. It creates transparency into the state of the Increment when it is inspected at the Sprint Review.

D. It guides the Developers when creating a forecast at the Sprint Planning.

E. It provides a template for the documentation of the product Increment.

F. It is a checklist to inspect whether the Developers have performed their tasks by the end of a Sprint.

Correct Answer: BCD

QUESTION 5

At the eighth Sprint Review, the stakeholders are upset that the product being built is not what they expected and will incur additional costs that was not planned for. What may have led to this?

A. The Scrum Master has not been reporting on the progress of the Scrum Team. The Product Owner has not been managing the Development Team\\'s tasks effectively. The Development Team has not been improving their velocity.

B. The Scrum Master has not ensured that the project is transparent. The Product Owner has not made the stakeholders aware of the progress of the project. The stakeholders have not been attending the Sprint Reviews.

C. The Scrum Master has not been attending the Daily Standup. The Product Owner has not been using the Gantt chart correctly. The Stakeholders has not been invited to the Sprint Retrospectives.

Correct Answer: B

Scrum requires significant aspects of the process to be visible to those responsible for the outcome. This includes transparency with internal and external stakeholders.

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