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QUESTION 1

Who owns the Sprint Backlog?

(choose the best answer)

A. The Scrum Master.

B. The Scrum Team.

C. The Product Owner.

D. The Developers.

Correct Answer: D

According to Scrum.org, the Developers own the Sprint Backlog12. The Sprint Backlog is a plan by and for the Developers1. It is a highly visible, real-time picture of the work that the Developers plan to accomplish during the Sprint in order to achieve the Sprint Goal1. Consequently, the Sprint Backlog is updated throughout the Sprint as more is learned1.

QUESTION 2

What enhances the transparency of an Increment?

(choose the best answer)

A. Keeping track of and estimating all undone work to be completed in a "hardening" Sprint.

B. Doing all work needed to meet the Definition of Done.

C. Reporting Sprint progress to the stakeholders daily.

D. Updating Sprint tasks properly in the electronic tracking tool.

Correct Answer: B

Explanation: The Definition of Done is a shared understanding of what it means for work to be complete, and ensures transparency of the quality of the work done1. The Increment is the sum of all the Product Backlog items completed during a Sprint and the value of the increments of all previous Sprints2. The Increment must be usable and potentially releasable, meaning that it meets the quality standards set by the Scrum Team and the stakeholders[3][3]. Doing all work needed to meet the Definition of Done enhances the transparency of the Increment, as it ensures that the Increment is truly done and reflects the current state of the product4. The other options do not enhance the transparency of the Increment, as they either introduce unnecessary complexity, delay, or overhead, or do not provide a clear and consistent way to measure the quality of the work done. References:

1: The Scrum Guide, November 2020, p. 13

2: The Scrum Guide, November 2020, p. 6 [3][3]: The Scrum Guide, November 2020, p. 13

4: Understanding and Applying the Scrum Framework, Scrum.org, accessed on December 16, 2023

QUESTION 3

What does it mean for a Scrum Team to be cross-functional? (choose the best answer)

A. The Scrum Team includes not only developers but also business analysts, architects, and testers.

B. The Scrum Team includes skilled individuals who together have all the skills necessary to create value each Sprint.

C. Developers on the Scrum Team work closely with business analysts, architects, developers, and testers who are not on the team.

D. The Scrum Team is a virtual team drawing from separate teams of business analysts, architects, developers, and testers.

Correct Answer: B

Explanation: The Scrum Team includes skilled individuals who together have all the skills necessary to create value each Sprint.

According to the Scrum Guide1, "Scrum Teams are cross-functional, meaning the members have all the skills necessary to create value each Sprint." This implies that the team does not depend on external resources or specialists to deliver a

product increment. The other options do not reflect the true meaning of cross-functionality in Scrum.

1: The Scrum Team | Scrum.org

QUESTION 4

Why do the Developers need a Sprint Goal?

(choose the best answer)

A. A Sprint Goal only gives purpose to Sprint O.

B. Sprint Goals are not valuable. Everything is known from the Product Backlog.

C. The Developers are more focused with a common yet specific goal.

D. A Sprint Goal ensures that all of the Product Backlog items selected for the Sprint are implemented.

Correct Answer: C

Explanation: The Developers need a Sprint Goal because it gives them a common yet specific goal to focus on during the Sprint. This is because:

The Sprint Goal is a short-term objective that provides guidance and focus to the Scrum Team throughout the Sprint. It is a flexible and negotiable commitment that can be adjusted as more is learned throughout the Sprint. The Developers

are accountable for creating a "Done" Increment in every Sprint. They must ensure that every Product Backlog item they work on meets the Definition of Done before it is considered complete. The Developers are self-managing professionals

who organize and manage their own work. They decide how to best accomplish their work, rather than being directed by others outside the Scrum Team.

The Developers need a Sprint Goal to align their efforts and collaborate effectively as a team. The Sprint Goal helps them prioritize and optimize their work based on value and impact. The Sprint Goal also helps them cope with uncertainty

and complexity by providing a clear direction and a shared purpose. Other options, such as a Sprint Goal only giving purpose to Sprint 0, Sprint Goals being not valuable, or a Sprint Goal ensuring that all of the Product Backlog items selected

for the Sprint are implemented, are not valid reasons why the Developers need a Sprint Goal. They may reflect a misunderstanding of what a Sprint Goal is or how Scrum works.

References:

[Scrum Guide], page 15, section "Sprint Goal"

[Scrum Guide], page 7, section "Developers"

[Scrum Guide], page 10, section "Definition of Done" [Scrum Guide], page 10, section "Increment"

QUESTION 5

True or False: The Sprint Backlog is a result of Sprint Planning, and it includes the Sprint Goal.

A. True

B. False

Correct Answer: A

It is true that the Sprint Backlog is a result of Sprint Planning, and it includes the Sprint Goal. This is because:

Sprint Planning is an event where the Scrum Team plans for the upcoming Sprint. The purpose of Sprint Planning is to align the entire Scrum Team around a common goal and a plan for delivering an Increment that meets that goal. The

Sprint Backlog is the set of Product Backlog items selected for the Sprint, plus a plan for delivering them as a "Done" Increment. The Sprint Backlog is owned by the Developers who use it to organize and manage their work during the Sprint.

The Sprint Goal is a short-term objective that provides guidance and focus to the Scrum Team throughout the Sprint. It is a flexible and negotiable commitment that can be adjusted as more is learned throughout the Sprint. The Sprint Backlog

is created by the collaborative work of the entire Scrum Team during Sprint Planning. The Product Owner proposes how the product could increase its value and utility in the current Sprint. The Developers discuss how they can deliver a

"Done" Increment that meets this proposal. Together, they define a Sprint Goal that summarizes why the Sprint is valuable to stakeholders. Then, they select enough Product Backlog items from the top of the ordered Product Backlog to

satisfy the Sprint Goal. Finally, they create a plan for how they will deliver those items as a "Done" Increment.

References:

[Scrum Guide], page 14, section "Sprint Planning" [Scrum Guide], page 15, section "Sprint Backlog" [Scrum Guide], page 15, section "Sprint Goal"

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