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QUESTION 1

True or False: The Product Owner makes sure the correct stakeholders are invited to the Sprint Retrospective. They might have important instructions for team improvements.

A. True

B. False

Correct Answer: B

It is not true that the Product Owner makes sure the correct stakeholders are invited to the Sprint Retrospective. They might have important instructions for team improvements. This is because:

The Sprint Retrospective is an event where the Scrum Team inspects how the last Sprint went with regards to individuals, interactions, processes, tools, and their Definition of Done. The purpose of the Sprint Retrospective is to plan ways to

improve quality and effectiveness.

The Sprint Retrospective is an internal event for the Scrum Team only. It is a safe and confidential space where the Scrum Team can openly and honestly reflect on their strengths and weaknesses, and identify actions to improve their

performance and collaboration.

The stakeholders are not invited to the Sprint Retrospective. They do not have a say in how the Scrum Team works or what they should improve. The stakeholders can provide feedback and suggestions to the Scrum Team in other events,

such as the Sprint Review or the Product Backlog refinement sessions. The Product Owner is a member of the Scrum Team who is accountable for maximizing the value of the product resulting from the work of the Scrum Team. They are

responsible for identifying and articulating the Product Goal, which is a long-term objective for the product that guides all the activities of the Scrum Team. The Product Owner does not make sure the correct stakeholders are invited to the

Sprint Retrospective. They might have important instructions for team improvements. This would violate the self-management and autonomy of the Scrum Team and undermine their trust and empowerment.

References:

[Scrum Guide], page 18, section "Sprint Retrospective" [Scrum Guide], page 7, section "The Scrum Team"

[Scrum Guide], page 17, section "Sprint Review"

[Scrum Guide], page 6, section "Product Owner"

[Scrum Guide], page 10, section "Product Goal"

QUESTION 2

All Scrum artifacts must be transparent to ensure sufficient accuracy of inspection. Which two measures ensure that the Product Backlog is transparent?

(choose the best two answers)

A. The Product Backlog is ordered.

B. The Product Backlog is available to all stakeholders.

C. Each Product Backlog item has a MoSCoW priority.

D. The Product Backlog only has work for the next 2 Sprints.

E. The Product Backlog is managed using a web-based tool.

Correct Answer: AB

Transparency is one of the three pillars of Scrum, along with inspection and adaptation. Transparency means that all aspects of the Scrum process and the product are visible and understandable to everyone who needs to work on or with

them. Transparency enables effective inspection and adaptation, which are essential for delivering valuable products and improving the Scrum Team\\'s performance.

All Scrum artifacts must be transparent to ensure sufficient accuracy of inspection. Scrum artifacts include the Product Backlog, the Sprint Backlog, and the Increment. The Product Backlog is an ordered list of everything that is known to be

needed in the product. It is the single source of truth for the Scrum Team and the stakeholders. It contains all the requirements, features, functions, enhancements, fixes, and anything else that can deliver value to the customers and users of

the product.

Two measures that ensure that the Product Backlog is transparent are:

The other options are not valid or relevant measures to ensure that the Product Backlog is transparent. They are either too restrictive, arbitrary, or unrelated to the Product Backlog\\'s transparency. They are:

References:

Scrum Guide: https://www.scrumguides.org/scrum-guide.html Transparency: https://www.scrum.org/resources/blog/transparency-scrum-value Product Backlog: https://www.scrum.org/resources/what-is-a-product-backlog MoSCoW: https://

www.agilealliance.org/glossary/moscow/

QUESTION 3

A Scrum Team is required to deliver a done Increment by the end of a Sprint. Select two statements that explain what done means.

(choose the best two answers)

A. No work is left to meet the Definition of Done.

B. Whatever the Product Owner defines as quality.

C. Ready for integration.

D. Ready to be released to end users.

E. All work the Developers are willing to do.

Correct Answer: AD

A Scrum Team is required to deliver a done Increment by the end of a Sprint. Done means:

No work is left to meet the Definition of Done. The Definition of Done is a formal description of the state of the Increment when it meets the quality measures required for the product. It is a shared understanding among the Scrum Team and

the stakeholders of what it means for work to be complete. It may include criteria such as coding standards, testing, documentation, security, performance, etc. If a Product Backlog item or an Increment does not meet the Definition of Done, it

cannot be released or presented at the Sprint Review. Ready to be released to end users. The Increment is a concrete output of the Sprint that adds value to the product. It is a potentially releasable functionality that adheres to the Scrum

Team\\'s current Definition of Done. It is not necessarily released at the end of each Sprint, but it must be in a state that allows for immediate release if the Product Owner decides so. The Increment should also align with the Sprint Goal and

the Product Goal, and satisfy the needs and expectations of the customers and stakeholders.

References:

Scrum Guide 2020, page 10: "The Definition of Done is a formal description of the state of the Increment when it meets the quality measures required for the product."

Scrum Guide 2020, page 10: "The moment a Product Backlog item meets the Definition of Done, an Increment is born."

Scrum Guide 2020, page 14: "The purpose of each Sprint is to deliver Increments of potentially releasable functionality that adhere to the Scrum Team\\'s current Definition of Done."

QUESTION 4

Scrum requires that the Product Owner must use which of the following items?

(choose all that apply)

A. Burndown chart.

B. Feature burn-up.

C. Critical Path Analysis.

D. Project Gantt chart.

E. None of the above.

Correct Answer: E

Explanation: Scrum does not require that the Product Owner must use any of the following items:

Burndown chart: A burndown chart is a graphical representation of work left to do versus time. It can be used to track progress and forecast completion dates of projects or Sprints. However, it is not mandatory or prescribed in Scrum. It is

one

of the possible techniques that a Product Owner may use to monitor and communicate product development.

Feature burn-up: A feature burn-up chart is a graphical representation of features completed versus time. It can be used to track progress and forecast scope changes of projects or Sprints. However, it is not mandatory or prescribed in

Scrum. It is one of the possible techniques that a Product Owner may use to monitor and communicate product development.

Critical Path Analysis: Critical Path Analysis is a project management technique that identifies the sequence of tasks that must be completed on time for a project or Sprint to finish on schedule. It can be used to plan, monitor, and control

complex projects or Sprints. However, it is not mandatory or prescribed in Scrum. It is one of the possible techniques that a Product Owner may use to manage product development.

Project Gantt chart: A project Gantt chart is a graphical representation of tasks, dependencies, durations, and milestones of a project or Sprint. It can be used to plan, monitor, and control complex projects or Sprints. However, it is not

mandatory or prescribed in Scrum. It is one of the possible techniques that a Product Owner may use to manage product development. Therefore, the correct answer is none of the above.

References:

[Scrum Guide], page 6, section "Product Owner"

[Scrum Guide], page 11, section "Product Backlog" [Professional Scrum Product OwnerTM Training], page 8, section "Release Management"

QUESTION 5

The Scrum Team should have all the skills needed to:

(choose the best answer)

A. Complete the project within the date and cost as calculated by the Product Owner.

B. Do all of the development work, except for specialized testing that requires additional tools and environments.

C. Turn Product Backlog items into a valuable, useful Increment.

Correct Answer: C

Explanation: The Scrum Team should have all the skills needed to turn Product Backlog items into a valuable, useful Increment, as this is the primary goal of each Sprint. The Scrum Guide states that "The Scrum Team consists of one Scrum Master, one Product Owner, and Developers. Within a Scrum Team, there are no sub-teams or hierarchies. It is a cohesive unit of professionals focused on one objective at a time, the Product Goal."[1] The Scrum Team should be cross-functional, which means that the Developers have all the skills necessary to create a product Increment.[1] The Scrum Team should also be self-managing, which means that they decide how best to accomplish their work, rather than being directed by others outside the Scrum Team.[1] References:

1: The Scrum Guide[2], page 6

2: The Scrum Guide