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QUESTION 1

In order to understand the existing processes, Jools, a new business analyst at the Golden Cup Company, begins her investigation with reviewing the process documents and archived information. In a discussion with Alan, the project manager, she expresses the view that the processes all seem to be working, which surprises Alan. In his experience, the processes are all failing or not being followed as they should be, due to local interpretation and variation in working practices.

Jools's goal is to gain an independent perspective on the working practices and develop individual relationships with her new colleagues.

Which is the best set of techniques to help her achieve her goal?

- A. Focus group and workshops.
- B. Observation and interviews.
- C. Scenarios and activity sampling.
- D. Special purpose record and surveys.

Correct Answer: B

QUESTION 2

A business analyst is concerned that the project team may not have a consistent understanding of the requirements set, as project team members have been working on their own individual tasks. He wants to ensure that the whole team is on track and is willing to take the time needed to achieve this. He does not want to involve business stakeholders, nor embarrass any of the project team.

To begin the process of improving team understanding, he wants to hold a meeting to explain and present his understanding of the requirements to the team, and to hear their thoughts and ideas about his work so far.

Which of the following approaches to requirements validation will he be using?

- A. Formal review
- B. Peer review
- C. Structured walkthrough
- D. Technical review

Correct Answer: D

QUESTION 3

Make Me A Star Productions runs an annual talent competition for aspiring amateur singers.

Four business rules have been identified:



- 1) A contestant is allowed to sing 1 or 2 songs in a performance.
- 2) An audition may be attended by up to 50 contestants.
- 3) A contestant is always given an audition.
- 4) A song can only be used in one performance.

Which of these business rule(s) can be found to be correctly represented in the class diagram?

- A. 1 only
- B. 1 and 2
- C. 2, 3 and 4
- D. 3 and 4

Correct Answer: D

QUESTION 4

A set of requirements for a new online health information portal have been prioritized using MoSCoW:

REQ#1: (S) REQ#2: (C) REQ#3: (S) REQ#4: (M) REQ#5: (M) REQ#6: (C) REQ#7: (W) Only the minimum usable subset was approved for inclusion in the first iteration of the project. After the build for the first iteration began, it was estimated there was enough time to add two additional requirements, without negative impact on the project schedule.

Which two requirements will now be added to the first iteration build?

- A. REQ#1 and REQ#3
- B. REQ#2 and REQ#6
- C. REQ#4 and REQ#5
- D. REQ#6 and REQ#7

Correct Answer: A

QUESTION 5

A business analyst has been asked to ensure that all requirements are robust.

The following are potential characteristics of a requirement: A) Consistent B) Functional C) Tacit D) Technical E) Owned F) Relevant

Which of them are characteristics of a requirement that is robust?

- A. A, B and D
- B. A, E and F



C. B, C and D

D. C, E and F

Correct Answer: C

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