



# TM12<sup>Q&As</sup>

ISTQB-BCS Certified Tester Advanced Level- Test Manager (2012)

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### QUESTION 1

The following is the unique "critical" quality risk item that has been identified:

CR-RSK-1. The GUI of the application might accept non-integer values for the input field designed to get the number of bottles from the user.

Test analysis for system testing has just begun and the following test conditions have been identified:

TC-SEL-2. Test the selection of the package sizes TC-SEL-4. Test wrong numbers of bottles for an order TC-CR-RSK-1. Test the accepted values from the input field designed to get the number of bottles from the user

What is the MINIMUM number of test conditions that must be added to fulfill both the EXCR1 and EXCR2 exit criteria?

- A. 4
- B. 3
- C. 2
- D. 1

Correct Answer: A

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### QUESTION 2

Based on the historical data of 5 past and similar projects, you have calculated these average numbers of defects detected in system testing:

for each 10000 LOC (lines of code), 200 defects for each person-month of development team effort, 49 defects

You want to use this information to perform estimation for a new project.

The project manager tells you that he/she has estimated 20000 new LOC for this new project.

Four developers work for four months on this project before system testing.

During system testing, 797 defects are discovered.

Assume that the system test of this new project is using the same amount of work as spent in the past projects.

Based on this information only, which of the following statement is certainly true about this project?

- A. The code for the new project contains a higher defect density than the code of the past projects.
- B. The number of defects found during the system test phase on the new project is approximately proportional to the development team effort.
- C. 40000 LOC have been delivered to system testing (against the 20000 LOC planned by the project manager).
- D. More LOC than planned have been delivered to system testing with a higher defect density than the past projects.

Correct Answer: B

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### QUESTION 3

Consider an information system of a Pay-Tv company based on a SOA architecture. The integrated system currently consists of three core systems:

a CRM (Customer Relationship Management) system a BRM (Billing and Revenue Management) system a CAS (Conditional Access System) system

All of them communicating with SOA Middleware.

You have been asked to manage the testing activities for the integration of two additional off-the-shelf systems from two different vendors: a SMS (Short Message Service) server and an IVR (Interactive Voice Response) system.

Assume that there is a high likelihood that the two off-the-shelf systems will be low-quality and that you have a clear proof that the testing performed by the two vendors on their systems has been unsystematic and unprofessional. This obviously leads to higher quality risk for the overall integrated system.

You are the Test Manager of this project. Your main goal is to plan for testing activities to mitigate this risk.

Which of the following answers best describes the test activities (assuming it is possible to perform all of them) you should plan for?

- A. You should plan for an informal and minimal acceptance test of the two off-the-shelf systems and then a single end-to-end test of the overall integrated system.
- B. You should directly plan for a single end-to-end test focused on end-to-end tests of the overall integrated system without an acceptance test of the two off-the-shelf systems.
- C. You should plan for two levels: a system integration test and an end-to-end test of the overall integrated system.
- D. You should plan for adequate re-testing of both the systems followed by a system integration test and an end-to-end test of the overall integrated system.

Correct Answer: D

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### QUESTION 4

Assume that the following test cases have been executed at the end of the first week of test execution: TC001, TC-002 and TC-007. All these tests are 'passes'.

What is the MINIMUM number of the remaining test cases that must be successfully executed to fulfill the EX1 exit criteria?



		TEST CASES									
		TC-001	TC-002	TC-003	TC-004	TC-005	TC-006	TC-007	TC-008	TC-009	TC-010
REQUIREMENTS	REQ-001	X									
	REQ-002		X	X							
	REQ-003				X						
	REQ-004				X			X			
	REQ-005					X		X			
	REQ-006						X	X			
	REQ-007								X		
	REQ-008								X		
	REQ-009	X									
	REQ-010									X	
	REQ-011				X						
	REQ-012										X

B. 5

C. 6

D. 7

Correct Answer: A

#### QUESTION 5

An agile development team decides to hire a tester who has always worked:

in independent test teams, reporting the problems found in a defect tracking system

in safety-critical projects, with a stronger focus on the quality of the product than on time and budget.

This agile team is focused on short-term goals to get the product released on time and within budget.

Which of the following answers would you expect to be most likely true in this scenario?

A. Agile teams like the presence of a tester in their teams and the tester will be able to adapt to the new context without any issue.

B. The developers will immediately follow the guidelines described by the tester.

C. The tester can continue to report the problems found in a defect tracking system and be more focused on the quality than on time and budget constraints.

D. The tester's mission could be to verify adherence to requirements, instead of reporting formally the problems in a defect tracking system.

Correct Answer: D



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