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QUESTION 1

Assume you are currently working on a project developing a system where functional requirements are very well specified. Unfortunately, non-functional requirements do almost not exist.

You are the Test Manager. You have to choose a technique for test selection that allows testing of nonfunctional characteristics, especially reliability.

Which of the following techniques for test selection do you expect being most useful in this scenario?

- A. A model-based technique based on the creation of operational profiles
- B. Ambiguity reviews
- C. Test condition analysis
- D. Cause-effect graphing

Correct Answer: A

QUESTION 2

Which of the following information would you expect to be the most useful to perform a defect clustering analysis?

- A. The trend in the lag time from defect reporting to resolution
- B. The defect component information
- C. The lifecycle phase in which the defect has been introduced
- D. The defect removal efficiency information

Correct Answer: B

QUESTION 3

You are the Test Manager of a new project that will have three formal levels of testing: unit, integration and system testing. The testing strategy you decide to adopt a blend of risk-based testing and reactive testing strategies.

Which of the following answers describes the most consistent example of implementation of this test strategy during the execution of the system tests?

- A. Your test team executes exploratory tests following a session-based test management approach throughout the system test phase.
- B. Your test team executes system tests under the guidance of a sample of users throughout the system test phase.
- C. Your test team executes scripted tests designed and implemented before the execution of the system test phase, to cover the identified product risks. It also performs exploratory testing sessions throughout the system test phase.
- D. Your test team autonomously performs some exploratory testing sessions and, at the very end of the system testing



phase, it also executes more system tests under the guidance of a sample of users.

Correct Answer: C

QUESTION 4

You are managing the system testing for a SOA based system. The integrated system consists of several subsystems:

a SOA middleware a CRM (Customer Relationship Management) system a BRM (Billing and Revenue Management) system a SMS (Subscriber Management System) system

and you performed a risk analysis based on these subsystems.

At the end of the scheduled period for test execution you produce a first classical report based on the traditional metrics of testing. Test pass/fail status and bug status (open/resolved) That table provides you a distorted picture of the quality risk, because there is no indication of the risk level of the failed tests, the tests not run, or the open bugs. Thus, you produce the following table to solve this distortion issue: In the table above, where you have introduced the concept of risk weighting, the highest risk test or bug report has a score of 1, while the lowest risk test or bug report has a score of 0.04.

	Test risk scores				Bug risk scores		
	Total	Pass	Failed	Not Run	Total	Open	Resolved
SOA	80,60	75,60	1,20	3,80	11,70	0,80	10,90
CRM	50,10	18,80	3,20	28,10	14,90	0,70	14,20
BRM	19,20	18,20	0,20	0,80	2,00	0,10	1,90
SMS	19,80	17,10	0,50	2,20	2,10	0,20	1,90

Which of the following subsystems, based on the risk scores of the table, is most risky?

- A. SOA
- B. CRM
- C. BRM
- D. SMS

Correct Answer: B

QUESTION 5

Assume you are managing the system testing execution phase of a project.

The system test execution period for that project is scheduled for eighteen weeks and the release date is scheduled at the end of system testing.



During the sixth week of system test execution, at the staff meeting, the project manager informs you that the project deadlines are changed and the release date that is only three weeks ahead.

This new release will not allow the completion of the system tests. Suppose also that you have followed a risk-driven test approach for this project.

Which of the following statements represents the worst way to lead your test team in the next three weeks?

- A. Neglect your management activities and work side-by-side with your test team executing tests.
- B. Considering the executed tests, you should reduce the test coverage back on the risk analysis and adjust downward the priority of the associated risk items.
- C. Convince all the people of your test team that each of them is an important and needed member, and that their contribution is fundamental to the success of the team.
- D. Favor and encourage a proactive attitude where people ask for new tasks as soon as they finish their current tasks.

Correct Answer: A

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