TM12 Q&As

ISTQB-BCS Certified Tester Advanced Level- Test Manager (2012)

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QUESTION 1

After a selection process you have selected a test management tool that is going be introduced in your organization and used by your test team in a pilot project.

You have already identified the member of your test team who will be the administrator of the tool, since he/she has a significant experience with the administration of test management tools and so he/she is able to make effective and efficient up-front decisions about "how" the tool will be used. You have also developed a training plan for the other members of your test team.

In collaboration with the administrator of the tool you have also devised standard ways of managing, storing and maintaining the tool and its assets including backup/restore procedures.

You have also analyzed standard formats supported by the tool (CSV, XLS, XML, etc.) to export, import and archive all the information managed by the tool itself (requirements, test case specifications, test plans etc.) for compliance with the most important test management tools, in order to minimize the impacts of migrating this information to a new tool that could replace the existing one in the future.

Which of the following phases in the lifecycle of the new tool has NOT been adequately considered in this description?

A. Acquisition

B. Support and maintenance

C. Evolution

D. Retirement

Correct Answer: C

QUESTION 2

Which of the following statements best describes an appropriate approach for managing exploratory testing?

A. Define very detailed mission statements, which allow testing work to be broken into sessions of up to 10 minutes duration in which testing is guided by these mission statements.

B. Break the testing work in 30 to 120 minutes sessions and use properly defined mission statements consisting of two or three sentences to guide testing during these sessions.

C. Define very generic charters to drive exploratory testing sessions of 2 days where testers are completely free to decide what to test.

D. Exploratory testing should not be managed because such testing is inherently unmanageable and not measurable.

Correct Answer: B

QUESTION 3

The main objectives the senior management team wants to achieve are:

to reduce the costs associated with dynamic testing to use reviews to ensure that the project is on course for success and following the plan to use reviews as a well-documented and effective bug-removal activity following a formal process with well-defined roles to determine the effectiveness of reviews in terms of phase containment to improve phase containment effectiveness

Which of the following answers would you expect to describe the best way to achieve these objectives?

A. You should plan for lightweight exit-phase reviews at the end of each development and testing phase, and plan for a process of gathering information from testing to perform an analysis aimed at identifying the larger cluster of defects.

B. You should plan for formal exit-phase reviews at the end of each development and testing phase, and plan for a process of gathering information from testing to perform an analysis aimed at identifying the larger cluster of defects.

C. You should plan for formal exit-phase reviews at the end of each development phase and testing phase, and plan for a process of gathering information from testing to perform an analysis of the bugs found during testing to determine the people responsible for those bugs.

D. You should plan for formal exit-phase reviews at the end of each development and testing phase, and plan for a process of gathering information from testing to perform an analysis of the bugs found during testing to determine the phase in which they have been introduced.

Correct Answer: D

QUESTION 4

Assume you are managing the system testing phase of a project.

The system test execution period is scheduled to twenty weeks.

All tests are manual tests. You are following a risk-driven test approach.

During the last staff meeting the project manager tells you new deadlines that will not allow completion of

all the system tests.

Which of the following would you expect to be the best way to respond to this situation?

A. Prioritize executing the tests for the highest product risks and track these risks.

B. Remove testers from your test team, so that they can be assigned to other projects.

C. Automate all remaining tests.

D. No action is needed, test as much as possible in the remaining time period.

Correct Answer: A

QUESTION 5

The following is the unique "critical" quality risk item that has been identified:

CR-RSK-1. The GUI of the application might accept non-integer values for the input field designed to get the number of bottles from the user.

Test analysis for system testing has just begun and the following test conditions have been identified:

TC-SEL-2. Test the selection of the package sizes TC-SEL-4. Test wrong numbers of bottles for an order TC-CR-RSK-1. Test the accepted values from the input field designed to get the number of bottles from the user

What is the MINIMUM number of test conditions that must be added to fulfill both the EXCR1 and EXCR2 exit criteria?

A. 4

B. 3

C. 2

D. 1

Correct Answer: A

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