TM12 Q&As

ISTQB-BCS Certified Tester Advanced Level- Test Manager (2012)

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QUESTION 1

Which of the following is an example of the test closure activity indicated as "lessons learned"?

A. Archive all the test results of the acceptance testing phase.

B. Deliver a list of the open defects of a software product released into production to the service desk team.

C. Participate in a meeting at the end of a project aimed at better managing the events and problems of future projects.

D. Deliver an automated regression test suite, used during the system test phase of a software product released into production, to the team responsible for maintenance testing.

Correct Answer: C

QUESTION 2

You are the Test Manager of a new project that will have three formal levels of testing: unit, integration and system testing. The testing strategy you decide to adopt a blend of risk-based testing and reactive testing strategies.

Which of the following answers describes the most consistent example of implementation of this test strategy during the execution of the system tests?

A. Your test team executes exploratory tests following a session-based test management approach throughout the system test phase.

B. Your test team executes system tests under the guidance of a sample of users throughout the system test phase.

C. Your test team executes scripted tests designed and implemented before the execution of the system test phase, to cover the identified product risks. It also performs exploratory testing sessions throughout the system test phase.

D. Your test team autonomously performs some exploratory testing sessions and, at the very end of the system testing phase, it also executes more system tests under the guidance of a sample of users.

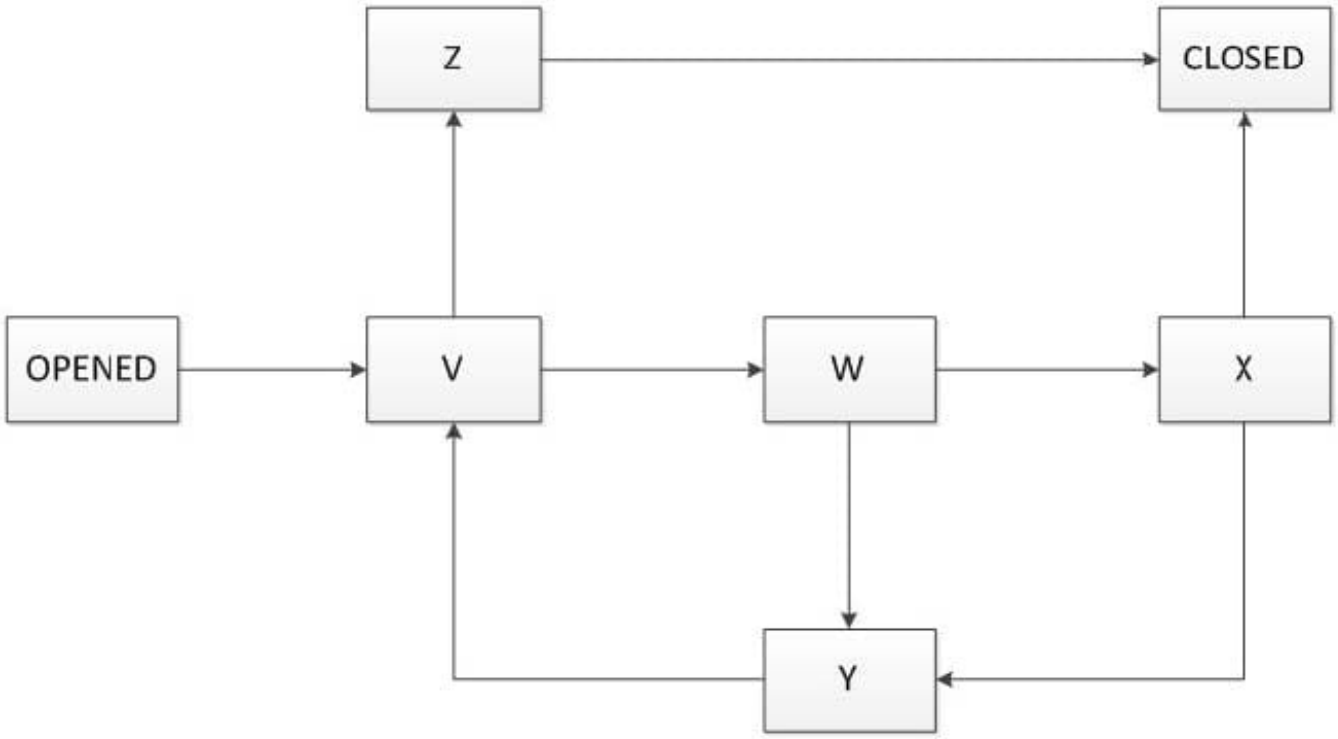
Correct Answer: C

QUESTION 3

Assume you are working on a defect management process to be used by a software organization to track the current status of the defects reports for several projects.

When a defect is found for investigation a defect report is created in "Opened" state that is the unique initial state. The defect report status has also a unique finale state that is the "Closed" state.

The following state transition diagram describes the states of this defect management process:



where only the initial ("Opened") and final ("Closed") states are indicated while the remaining states (V, W, X, Y, Z) have yet to be named.

Which of the following assignments would you expect to best complete the defect management process?

A. V = Rejected, W = Corrected, X = Validated, Y = Re-Opened, Z = Assigned

B. V = Assigned, W = Validated, X = Corrected, Y = Re-Opened, Z = Rejected

C. V = Assigned, W = Corrected, X = Validated, Y = Re-Opened, Z = Rejected

D. V =Corrected, W = Assigned, X = Validated, Y = Corrected, Z = Rejected

Correct Answer: C

QUESTION 4

Assume you are managing a test automation project for a mission-critical system.

Because vendor provided tools and open source solutions don\\'t meet the needs of this project, you ask your test team to develop a custom automation framework.

Which of the following management issues associated to the development of this custom automation framework is least likely to manage?

A. Proper testing for the custom automation framework must be performed.

B. The custom automation framework will require an adequate documentation.

C. The changes to the custom automation framework should be communicated to all external users of this tool under the GNU license.

D. The custom automation framework will need proper maintenance.

Correct Answer: C

QUESTION 5

After a selection process you have selected a test management tool that is going be introduced in your organization and used by your test team in a pilot project.

You have already identified the member of your test team who will be the administrator of the tool, since he/she has a significant experience with the administration of test management tools and so he/she is able to make effective and efficient up-front decisions about "how" the tool will be used. You have also developed a training plan for the other members of your test team.

In collaboration with the administrator of the tool you have also devised standard ways of managing, storing and maintaining the tool and its assets including backup/restore procedures.

You have also analyzed standard formats supported by the tool (CSV, XLS, XML, etc.) to export, import and archive all the information managed by the tool itself (requirements, test case specifications, test plans etc.) for compliance with the most important test management tools, in order to minimize the impacts of migrating this information to a new tool that could replace the existing one in the future.

Which of the following phases in the lifecycle of the new tool has NOT been adequately considered in this description?

A. Acquisition

B. Support and maintenance

C. Evolution

D. Retirement

Correct Answer: C

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