TM12 Q&As

ISTQB-BCS Certified Tester Advanced Level- Test Manager (2012)

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QUESTION 1

You are the Test Manager on a project following an iterative life-cycle model. The project should consist of nine iterations of one month duration each. It is planned to develop the most important features to have a stable core of the application in the first three iterations and to add the additional features in the last six iterations.

At the beginning of the first iteration, only a draft version of the requirements specification document for the core features is available. Assume that during each of the first three iterations, the chosen features are fully completed and unit tested.

Which of the following statements is true in this context?

A. The system test phase should start when all the requirements are frozen.

B. You should allocate a large effort for system testing during the first three iterations.

C. You should allocate all the effort for the system test phase only in the last iteration.

D. You should apply the same test strategy as used in a sequential life cycle model.

Correct Answer: B

QUESTION 2

Your test team consists of four members (Mary, Bob, Mark, Dave) with different interpersonal skills.

The following skills assessment spreadsheet shows the characteristics of the team members with respect to a list of interpersonal-skills (for each characteristic only the member with the highest level of that characteristic is indicated and marked with `X\\'): On the next project a member of your test team will have to perform some routine tasks requiring collaboration with other teams.

Interpersonal Skill	Mary	Bob	Mark	Dave
Individualistic		X		
Unorthodox		X		
Brilliant, creative, strong intellectual power		X		
Disciplined, dutiful	X			
Hard Working	X			
Communicative	X			
Polite	X			
Collaborative	X			
Dynamic				X
Open-minded				X
Result-oriented				X
Fights idleness and inefficiency, exerts pressure				X
Single-minded			X	
Self-starting			X	
Dedicated and uncommunicative			X	

Who in your test team would you expect to be most suitable at doing these tasks?

A. Mary

B. Bob

C. Mark

D. Dave

Correct Answer: A

QUESTION 3

Assume that no additional product risks have been identified during the first week of test execution.

Product risk	Risk level
R1	12
R2	25
R3	4
R4	20
R5	25

	Test cases				Defects	
Product risk	Planned	Run	Passed	Failed	Found	Fixed
R1	25	13	12	1	1	0
R2	12	7	6	1	1	0
R3	8	8	8	0	0	0
R4	5	2	2	0	0	0
R5	5	4	3	1	1	0

Which of the following answers would you expect to best describe the residual risks associated with the identified product risks, at the end of the first week of test execution?

A. Since R3 is the only risk for which all test cases have passed, the risk has been reduced by 20%.

B. The test execution status table indicates that the risk has been reduced by 56%.

C. The residual risk level can\\'t be determined, because it requires that all the test cases have been executed.

D. The test execution table doesn\\'t give an indication of the risk level of the open defects and the test cases that failed or are not run yet.

Correct Answer: D

QUESTION 4

Consider the following test strategies:

I. Consultative test strategy

II. Reactive test strategy

III. Analytical test strategy

IV. Process-compliant test strategy

Consider also the following examples of test activities:

1.

Prioritize the test cases, based on the results of a FMEA analysis, to ensure early coverage of the most important areas and discovery of the most important defects during test execution

2.

Execute usability testing driven by the guidance of a sample of users (external to the test team)

3.

Perform exploratory testing sessions throughout the system test phase

4.

On an Agile project, execute tests that cover the test conditions identified for each user story of a feature planned for iteration

Which of the following correctly matches each test strategy with an appropriate example?

A. I-2; II-3; III-4; IV-1

B. I-3; II-2; III-1; IV-4

C. I-1; II-2; III-3; IV-4

D. I-2; II-3; III-1; IV-4

Correct Answer: D

QUESTION 5

You are performing a quality risk analysis for a CSCI (Computer Software Configuration Item) used to implement a CBIT (Continuous Built-In Test) module of a safety-critical system.

During the quality risk analysis, you are trying to identify the ways in which failures of the CBIT module can occur, for each of them trying to determine the potential causes and likely effects, and the risk level (calculated as the product of three factors: severity, occurrence and detection).

Which of the following risk analysis techniques are you working with?

A. A lightweight product risk analysis technique

B. Failure Mode and Effect Analysis

C. Wide Band Delphi

D. Cost of Exposure

Correct Answer: B

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