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QUESTION 1

Which of the following tasks are performed by the scope development process? Each correct answer represents a complete solution. Choose all that apply.

A. To facilitate clear responsibility assignments

B. To define a baseline for performance measurement and control

C. To determine whether a scope change has occurred

D. To improve the accuracy of cost, duration, and resource estimates

Correct Answer: ABD

QUESTION 2

Which of the following are outputs of the perform quality assurance process? Each correct answer represents a complete solution. Choose all that apply.

A. Organizational process assets update

B. Change requests

C. Work performance information

D. Project management plan updates

Correct Answer: ABD

QUESTION 3

Which of the following is described in the statement below?

"It is a form of discussion held in person or by electronic means. Its goal is to come to a written agreement regarding a business matter."

A. Agreement

B. Project charter

C. Contract negotiation

D. Scope

Correct Answer: C

QUESTION 4

You are the program manager for your project. You are working with the project managers regarding the procurement processes for their projects. You have ruled out one particular contract type because it is considered too risky for the program. Which one of the following contract types is usually considered to be the most dangerous for the buyer?

A. Cost plus incentive fee

B. Time and materials

C. Cost plus percentage of costs

D. Fixed fee

Correct Answer: C

QUESTION 5

Marsha is the project manager of the NHQ Project. There\\'s a risk that her project team has identified, which could cause the project to be late by more than a month. Marsha does not want this risk event to happen so she devises extra project activities to ensure that the risk event will not happen. The extra steps, however, will cost the project an additional $10,000. What type of risk response is this approach?

A. Mitigation

B. Transference

C. Enhancing

D. Exploiting

Correct Answer: A

QUESTION 6

You work as a project manager for BlueWell Inc. Which of the following techniques will you use to determine whether particular work can best be accomplished by the project team or must be purchased from the outside sources?

A. Expert Judgment

B. Make-or-Buy Analysis

C. Contract Types

D. Procurement Negotiations

Correct Answer: B

QUESTION 7

You work as a project manager for PassGuide Inc. You want to improve the competencies and interaction of team members to enhance project performance. Which of the following processes will help you to accomplish the task?

A. Acquire Project Team

B. Develop Project Team

C. Manage Project Team

D. Develop Human Resource Plan

Correct Answer: B

QUESTION 8

Which of the following are inputs of the Perform Integrated Change control process? Each correct answer represents a complete solution. Choose all that apply.

A. Change request

B. Project management plan

C. Work performance information

D. Project document update

Correct Answer: ABC

QUESTION 9

Which of the following is described in the statement below? "It is a group of sequential and related project phases that are defined by the organization and control needs of the management or organizations concerned with the project, the nature of the project itself, and the application area."

A. Verify scope

B. Project charter

C. Activity list

D. Project life cycle

Correct Answer: D

QUESTION 10

Fill in the blank with the appropriate word. _____refers to conveying a message from an individual person to another or to several people, whether verbally or non-verbally

Correct Answer: Answer: Communication

QUESTION 11

Which of the following are the essential qualities of an HR manager? Each correct answer represents a complete solution. Choose all that apply.

A. Excellent communication skills and leadership qualities

B. Excellent technical skills in the field of project management

C. Strong presentation abilities

D. Creative thinker and excellent team player

Correct Answer: ACD

QUESTION 12

You work as a project manager for PassGuide Inc. Your project was baselined at 8 hours, but 11 hours have been spent and the estimate to complete is an additional hour. The project should have been completed already. An hourly rate of $100 per hour is provided, and the project is 91.7% complete. Which of the following is the correct CPI for the project?

A. 0.86

B. 0.67

C. 0.45

D. 0.53

Correct Answer: B

QUESTION 13

You are the project manager of the HJK project for your organization. You and the project team have created risk responses for many of the risk events in the project. A teaming agreement is an example of what risk response?

A. Mitigation

B. Transference

C. Acceptance

D. Sharing

Correct Answer: D

QUESTION 14

You work as a project manager for PassGuide Inc. You have to determine the seller for the project. You have received proposals from five vendors and they are all very good proposals, and the value is worth the same. You have to build a method of ranking each vendor. You have allocated 35 points to experience and 15 points for all the other categories to judge the vendors. Which of the following types of source selection process is used in the above scenario?

A. Screening system

B. Benefits-cost analysis

C. Weighting system

D. Seller rating system

Correct Answer: C

QUESTION 15

Which of the following are the types of casual/econometric forecasting methods? Each correct answer represents a complete solution. Choose all that apply.

A. ARIMA

B. Econometrics

C. ARMA

D. Scenario building

Correct Answer: ABC

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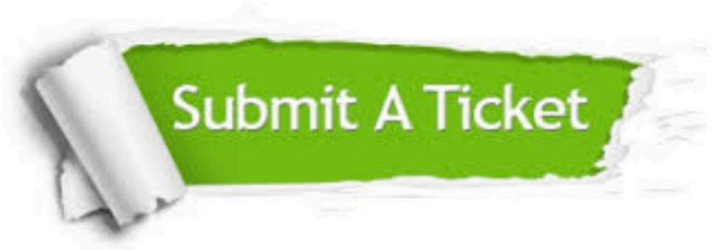

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