PMI-001^{Q&As}

Project Management Professional

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QUESTION 1

What is the function of a Project Management Office (PMO)?

A. To focus on the coordinated planning, prioritization, and execution of projects and subprojects that are tied to the parent organizations or the client\'s overall business objectives.

B. To coordinate and manage the procurement of projects relevant to the parent organization\'s business objectives and to administer the project charters accordingly.

C. To administer performance reviews for the project manager and the project team members and to handle any personnel and payroll issues.

D. To focus on the specified project objectives and to manage the scope, schedule, cost, and quality of the work packages.

Correct Answer: A

QUESTION 2

Payback period, return on investment, internal rate of return, discounted cash flow, and net present value are all examples of:

A. Expert judgment.

B. Analytical techniques.

C. Earned value management.

D. Group decision-making techniques.

Correct Answer: B

QUESTION 3

Fast tracking is a schedule compression technique used to shorten the project schedule without changing project scope.

Which of the following can result from fast tracking?

A. The risk of achieving the shortened project time is increased.

B. The critical path will have positive total float.

C. Contingency reserves are released for redeployment by the project manager.

D. Duration buffers are added to maintain a focus on planned activity durations.

Correct Answer: A

QUESTION 4

Which input to the Manage Stakeholder Engagement process is used to document changes that occur during the project?

A. Issue log

B. Change log

C. Expert judgment

D. Change requests

Correct Answer: B

QUESTION 5

What is project management?

A. A logical grouping of project management inputs, outputs, tools, and techniques

B. Applying knowledge, skills, tools, and techniques to project activities to meet the project requirements

C. Launching a process that can result in the authorization of a new project

D. A formal, approved document that defines how the project is executed, monitored, and controlled

Correct Answer: B

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