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QUESTION 1

A product owner has added new high-priority work to the backlog, A project manager is working with a dedicated agile team that does not specialize in this specific area of work. The team reviewed the work and wants to accept it but acknowledges it may not have the same level of efficiency as another team having specialization in this area.

What should the project manager do In this scenario?

A. Add temporary members with the specialized skill set to the team to accomplish the work with a high level of confidence.

B. Assess the impact of a possible delay to the project and encourage the team to take the work if the impact is tolerable.

C. Accept the work and outsource it to another team that has the specialized skill set; then integrate the solution,

D. Reject the work from this team\\'s backlog and ask the product owner to add It to another team\\'s backlog.

Correct Answer: B

QUESTION 2

A project manager manages a bridge construction project. The project manager has received a major change request from a regulatory stakeholder to add one branch of the bridge to the engineering design. The project manager prepared a change request, which was reviewed and accepted by the change control board (CCB).

What should the project manager do now?

A. Notify the project team about the change request\\'s approval.

B. Include the new branch of the bridge in the design.

C. Communicate the decision to the stakeholder who requested the change.

D. Evaluate the adjustments to the project management plan.

Correct Answer: D

QUESTION 3

A project manager invites the company CEO, sponsor, team members, and an external client representative to a meeting to review the project management plan. The project manager starts to present the budget but the CEO suddenly asks to end the meeting

What should the project manager have done to avoid this situation?

A. Reviewed the communications management Lent plan before inviting an external client representative to the meeting

B. Reviewed the cost management plan with internal participants and CEO prior to inviting an external client

representative to the meeting

C. Performed a root cause analysis with the external client representative and documented the findings in the lessons learned register

D. Sent the presentation slides to internal participants first and then to the external client representative prior to the meeting

Correct Answer: A

QUESTION 4

A newly formed team has become accustomed to agile practices The project lead has noticed that while they are performing according to expectations, there is boredom with daily team practices among many of the team members. What should the project lead do in this situation?

A. Challenge the team to find new ways to achieve higher levels of performance to improve the situation.

B. Speak with individual team members to determine what they would like to do to improve the situation in the team

C. Have the team inform senior management of the situation and ask for recommendations.

D. Allow the team to self-organize and have them analyze the situation in their retrospective session and self correct

Correct Answer: D

QUESTION 5

During a kick-off meeting, the project manager notices that one of the stakeholders responsible for providing key information to the team has a low level of participation. This stakeholder believes that there will be no benefit from implementing

the project. The project manager realizes that this could be a high risk for the project.

Which action should the project manager take?

A. Facilitate a supportive level of engagement for this stakeholder.

B. Ask the project sponsor for advice as it might be possible to work with another stakeholder.

C. Perform a qualitative risk analysis using a probability and impact matrix.

D. Ensure the key information is accurate and monitor the situation as the project progresses.

Correct Answer: A

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