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QUESTION 1

DRAG DROP

Drag the communication event on the left to the main subject discussed during the event on the right.

Select and Place:

Answer Area

Communication event		Main subject
Daily meeting		Goal for this iteration
Iteration retrospective		Development flow
Iteration planning		Backlog items completed or not
Iteration review		Continue, stop, or start actions

Correct Answer:

Answer Area

Communication event		Main subject
		Iteration planning
		Iteration review
		Daily meeting
		Iteration retrospective

QUESTION 2

A project manager is assigned to lead a newly formed agile team. The functional manager has assigned tasks to team members, but the team members do not feel empowered. How can the project manager promote empowerment and accountability among the team?

A. Assign the tasks individually based on the role of the team member to ensure expertise on the subject.

B. Encourage and assign the team to perform demos of their products or software with the customers

C. Give the team autonomy to make their own decisions on how to perform the tasks.

D. Encourage the team to keep the product owner involved when choosing ways to resolve the given task

Correct Answer: C

QUESTION 3

An organization is transitioning to an agile environment. The project manager finds that most of the team members are not familiar with an agile environment.

What should the project manager do to address this concern?

A. Change the approach with the team.

B. Meet with an agile coach to handle this issue.

C. Analyze the level of the team\\'s agile maturity.

D. Support the team members\\' growth and development.

Correct Answer: C

QUESTION 4

During project execution, a conflict occurs between the project manager and one of the team members at every project team meeting The ongoing conflict is preventing tasks and deliverables from being completed The project manager contemplates changing their leadership style

What should the project manager do?

A. Review the set of responsibilities with the team member

B. Avoid the team member to prevent further conflicts

C. Escalate the situation to the project sponsor

D. Review the personnel skill documents

Correct Answer: C

QUESTION 5

A project manager was just assigned to a project as the leader of an experienced agile team. How should the project manager influence the team to accomplish the project objectives?

A. Express trust in the team\\'s ability to fulfill the necessary deliverables.

B. Assert judgment over the team.

C. Use a plan-driven approach in order to demonstrate control over the project.

D. Increase the amount of subject matter experts (SMEs) to get better results.

Correct Answer: A

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